

## OVERVIEW

**The Institute for International Development Ltd. (IID)** was formed in 1993 by a group of professionals providing consulting services to international development agencies, governments and private clients. IID has two distinct sources of activity: (i) consulting contracts executed on behalf of the parties referred to above and (ii) use of the Institute's *Development Fund* in furthering the wider objectives of the Institute.

IID's senior staff and members have between them, very wide experience in development, having worked in over 40 countries in Asia, Africa, Eastern Europe and Latin America for all of the major development agencies, ADB, WB, MRC, UN group (FAO, IFAD, UNDP, UNDCP) and the bilateral agencies of Australia, Germany, Sweden, United Kingdom, USA and Denmark. The Institute is registered with the Asian Development Bank, the World Bank and AusAID. An overview of IID's organisation is shown below.

### Main Consulting Service Areas include:

- Agriculture & Fisheries
- Capacity Building/Education
- Community Development
- Economics and Sector Planning
- Environment & Climate
- Institutional Change
- Health
- Livestock / Value Chain Analysis
- Monitoring & Evaluation
- Participatory Planning
- Project Management
- Rural Development
- Strategy & Policy Development
- Socioeconomic Analysis
- Rural Infrastructure & Engineering
- Training

### SELECTED ASSIGNMENTS:

#### APEC Countries

*Regional TA APEC, Transport Working Group Project, Sea Land and Air Container Track and Trace Technologies: Analysis and Case Studies, 2003-2004*

IID in association with Lincoln Technologies as lead contractor, was contracted to undertake a study of track and trace technologies for perishable cargoes that are employed in *APEC countries*. Planning of the study and preparation and presentation of the final report (*Asia-Pacific Economic Cooperation*).

#### Azerbaijan

*A Regional Pilot Project to Address Pasture Degradation and Sustainable Management, UNDP/GEF, 2009*

IID carried out a review of overgrazing resulting from refugee and other grazing in the Nagorno Karabakh border areas in Azerbaijan with a view to developing a regional pilot project that addresses improved pasture management. This included recommendations for suitable regulatory policy, institutional and other incentives to reduce land degradation in the area.

## **Azerbaijan**

*Azerbaijan Capacity Building and On-The-Ground Investments for Sustainable Land Management, UNDP/GEF, 2006*

Preparation of a Global Environment Facility (GEF) program of projects to address land degradation on a participatory basis with relevant stakeholders. Preparation of an integrated program to assist the country provide better information for land planning and land administration, land monitoring and land use planning. Furthermore, preparation of a proposal for a gas train to provide gas for energy for farmers and herders now stripping remnant forest.

## **Azerbaijan**

*Azerbaijan Rural Credit Project, World Bank/Government of Azerbaijan, 2002-2005*

IID, in association with G&G Consultants of Turkey (as lead contractor), was contracted to provide corporate oversight inputs to a large World Bank Rural credit project and to provide inputs to link the project with other WB inputs in Azerbaijan's agricultural sector. Further advice was provided in the area of smallholder rural credit liaising with a range of NGO credit institutions.

## **Bhutan**

*Highland Livestock Development Project, ADB, 1990-1995*

This \$US 7m project covered animal health, pasture development in Himalayan mid-hills and Alpine areas, extension, agro-forestry and dairy development, including a small dairy factory.

## **Cambodia**

*Preparation & Delivery of a Catchment Management Seminar, MRC, 2001*

Preparation and presentation of a seminar to a multi-nation group of officials. Assisted in planning and the drafting of contributions, reviewing the Mekong River Commission's (MRC) *State of the Basin Report* related to catchment management, prior to publication and mounting on the MRC website.

## **Cambodia/Lao PDR/Vietnam/Thailand (Mekong Basin)**

*Design of a Rural Development Program, Mekong River Commission (MRC), 2000-2001*

IID's member led an MRC Secretariat team to plan a \$32 million basin wide agricultural, irrigation and forestry program in a participatory manner, progressively including site visits to Vietnam, Lao PDR, Thailand and Cambodia. Presentations to MRC Joint Committee meetings, the MRC Council meeting and donors, including ADB.

## **Central Asian Countries Initiative for Land Management (CACILM)**

*Review of Land Degradation in Kazakhstan, Kyrgyzstan, Tajikistan, Turkmenistan and Uzbekistan, Asian Development Bank/GEF, Central Asian GEF Program Preparation, 2005*

The program identified and prepared a US\$ 1.3 billion multi-country initiative to combat land degradation in the 5 countries over 10 years. Tasks included the conduct of participatory planning workshops at international level and national level with relevant stakeholders in each country (five separate missions), including participating development agencies, GTZ, WB, Global

Mechanism, IFAD and ICARDA. Technical areas covered included irrigation, rangeland management, salinity, forestry, research and community based reserves management.

## **India**

*Growth Oriented Microenterprise Development Program (GMED), USAID ACDI/VOCA, 2006*

Assessment of the marketing strategy and approach of the horticulture value chain initiative of the GMED, USAID's Small Business Growth Program in India. Tasks included the design of a strategy for expanding the retail outlets to purchase the increased volume of high quality vegetables grown by participating small farmers. Strategies were devised to strengthen the marketing performance of a major vegetable cooperative participating in the GMED program.

## **Indonesia**

*AMARTA Project, USAID/ Development Alternatives Inc (DAI), 2008*

Conduct of a Value Chain Assessment for High Value Vegetables in Java, Bali, South Sulawesi, and North Sumatra in collaboration with local professionals as part of USAID's AMARTA project (Agribusiness and Market Support Activity) with emphasis on upgrading agribusiness value chains and developing new supply chain models.

## **Indonesia**

*Indonesia Southeast USAID/ Consortium for International Development (SECID), 2008*

Assessment of elements of the agribusiness situation and preparation of strategies to address opportunities and problems in anticipation of an upcoming USAID agribusiness/agricultural marketing project for Indonesia.

## **Indonesia**

*HIV/AIDS Feasibility Study, Indonesia, AusAID, 1993*

Feasibility study for a A\$20 million project with primary focus in the provinces of Bali, NTT and South Sulawesi with significant coordination at National level. The design identified major risk groups and prepared interventions at local, provincial and National level. An intensive IEC and condom testing program was included as part of the design.

## **Iran**

*Kish Island Development Authority, 2003*

Revegetation feasibility study with a view to revegetate *Kish Island International Airport* using local species and soil protection processes suitable for this degraded coral reef island with very low rainfall in a subtropical area.

## **Kazakhstan**

*Sustainable Rangeland Management for Rural Livelihood and Environmental Integrity Project, UNDP/GEF/GTZ Kazakhstan, 2010*

The Project is a part of the CACILM program. Conduct of a mid-term evaluation of the project, which included a review of the implementation approach, stakeholder participation, ownership and other aspects relevant to the Project Design, as well as an evaluation of project implementation relevance and progress.

## **Kyrgyzstan**

*Demonstrating Sustainable Mountain Pasture Management Project in the Suuasmyr Valley, UNDP/GEF, 2010*

The Project is a part of the CACILM program. Mid-Term Evaluation of the Sustainable Pasture Management Project, including a review of project concept, relevance and strategy, project implementation progress and sustainability, as well as an evaluation of the progress towards the achievement of the intended outputs and measurements of change.

## **Lao PDR**

*6 Year Strategic Plan for Poppy Elimination , UNDCP 1999*

A six-year strategic study for US\$80 million for economic development for hill regions in Northern Laos. Preparation of the UNDCP strategic plan for the involvement of a range of multilateral finance and development agencies in a comprehensive and balanced approach to opium elimination and poverty alleviation in northern Lao where most opium is grown.

## **Lao PDR**

*Design of Integrated Area Development Projects, Private and UNDCP, 1995-96*

Planning for a range of integrated area development projects in the Northern hill regions of the country, including private sector projects in Lao PDR which involved the Dairy and Beef cattle sector.

## **Lao PDR**

*Private Sector Linkages Program, AIDAB (now AusAID), 1995*

Study for a nucleus dairy farm near Vientiane to collect milk from local farmers for packing and sale to urban consumers in Vientiane. The work included a review of the logistics of livestock feed supply and milk collection processing and marketing.

## **Mekong River Basin**

*Mekong River Commission (MRC), 2000-2003*

IID undertook some four assignments for the River Basin Commission including the re-development of its agriculture, irrigation and forestry programme through a participatory planning process involving its offices in each of the MRC member states of Thailand, Vietnam, Cambodia and Lao PDR. Furthermore, contribution to MRC's "State of the Basin" report and studies related to the relocation of the MRC to Lao PDR.

## **Mongolia**

*Capacity Development and Scholarship Program, AusAID / SAGRIC, 2003-2008*

IID managed AusAID's Scholarship program amounting to A\$ 1 million. This included close cooperation with Government ministries to identify appropriate education and training programs and assistance in the selection of suitable trainees. IID also managed the logistics of these students, from technical training to doctoral students.

## **Mongolia**

*Agricultural Sector Development Project, ADB 2002-2007*

IID was the lead contractor in the management of this \$US 14 Million ADB Loan project. The project was to facilitate the evolution of the agricultural sector towards a more efficient, productive market oriented industry. The project included a significant credit component to finance change and technical inputs for extensive livestock, water supplies, small farming, meat and fibre product classification and marketing.

## **Mongolia**

*Agriculture Sector Strategy Study. Project Preparation, ADB, 2004-2005*

IID was contracted to oversee and undertake the \$340,000 policy development PPTA over a 6 months period. The services included policy/institutional advice, project economics, livestock/rangeland, agriculture development.

## **Mongolia**

*Crop Sector PPTA, ADB, 2002*

IID in association with Agriteam Canada undertook this study for a \$US 35 million project, focussing on small crops and livestock, including intensive livestock, chicken, pigs and cattle feedlot component of the study. Also oversight of the irrigation design activities.

## **Myanmar**

*Evaluation and Review of the Nargis Reconstruction Program UNDP Delta Working Groups (ASEAN, UN, Gov. of Union of Myanmar, UNDP), 2010*

Conduct of an independent evaluation and review of the reconstruction program - following the *Nargis* Cyclone in 2008. The review covered administrative arrangements, shelter, food security, water and power supply, education, health and other related aspects. The evaluation review was intended to provide assurance to investors that its investments have been used wisely and to assist in developing a methodology to target remaining funds in the remainder of the reconstruction period.

## **Myanmar**

*Fact Finding at Shan and Kachin State, IID, 2005*

Identification of development cooperation opportunities in agriculture education and water, particularly in treaty areas of upper Myanmar on the Yunnan border of China.

## **Myanmar**

*Preparation of a 10-year Strategy, UNDCP 1997*

A 10 year strategic study for US\$ 300 million in economic development for opium growing areas. The study included all infrastructures such as roads and water supplies, services such as health, vocational training, agriculture, livestock, processing and marketing and setting up new civilian local government able to plan and implement the strategy.

## **Myanmar**

*Wa Project in The Eastern Shan State, UNDCP/ UNOPS, 1996*

Reformulation of the Wa Project in the Eastern Shan State, an A\$16M integrated rural development project involving participatory planning, local institutional building, health, education, roads, agriculture, livestock and agro-processing.

## **Myanmar**

*Opium Elimination Initiative, UNDCP/ UNOPS, 1996*

Multinational review and evaluation of opium poppy cultivation replacement programs in the Golden Triangle. Technical areas included subsistence agricultural systems, cropping, livestock etc. The team included representatives of the Government of Myanmar, China and Thailand.

## **Nepal**

*Nepal Third Livestock Development Project, ADB, 1995*

Preparation of a US\$ 45million development project to involve recipients in activities to improve the profitability and sustainability of livestock and dairy production and processing in western Nepal and the Terai. The study was conducted under participatory planning conditions with 370 selected stakeholders over a 6 month period and included a thorough review of the logistics of animal feed delivery and milk collection, cooling and marketing within Nepal and nearby regions of India.

## **Papua New Guinea**

*Community planning, Dulwich Centre, 2004*

IID was contracted by the Dulwich Centre, a narrative therapy teaching practice, to assist in identifying opportunities for development cooperation in the Madang, central highlands and Bougainville regions. Comprehensive discussions held with EU, AusAID and consultations with community groups.

## **Timor-Leste**

*Dezenvolve Setor Privadu Project (Private Sector Development), USAID/DAI, 2009*

Assessment of the procurement/marketing patterns and practices for restaurants, caterers, supermarkets and importers in Dili prior to the draft of a strategy containing implementation approaches for a Fresh Products Initiative proposed to be undertaken by USAID's *Dezenvolve Setor Privadu Project*.

## **Timor-Leste**

*Ministry of Agriculture and Fisheries. Preparation of a Livestock Development policy, 2008*

Preparation of a policy for livestock development. The task was to work with Ministry officials and key stakeholder representatives to develop a shared vision to lead the industry from a subsistence system to a more market oriented one that yields more economic value to support employment by the population moving into urban areas. The work covered all industry sectors of policy towards livestock including research and education.

## **Timor-Leste**

*2008 Timor Leste USAID/Cardno ACIL Pty Ltd.*

Design, interviews, and training of field enumerators from East Timor Insights (ETIS). Draft of the findings for the Survey on Demand for Fresh Products in Dili, covering fruits, vegetables, seafood, eggs and meat for the *Dezenvolve Setor Privadu Project*, Timor Leste.

## **Timor-Leste**

*Dezenvolve Setor Privadu project USAID/Development Alternatives Inc (DAI), 2007*

Preparation of strategy, initiatives, progress monitoring, and analysis of the results of an ongoing series of activities within the Horticulture Initiative of the USAID's *Dezenvolve Setor Privadu Project*. Activities included commodity sales agreements with supermarkets, crop search surveys in highlands areas, assessment of local cultivation practices and problems, and seed trails for introduced, high yielding varieties. Planned activities included a "market watch", improved cold chains, and forms of mechanization for highland field preparations.

## **Timor-Leste**

*Agricultural Options Study, USAID/DAI, 2006*

Participation of an IID member in an assessment team's reconnaissance of five agricultural sub-sectors as the first phase of an Agricultural Options Study for USAID. In the second phase, provided the horticulture and marketing expertise to propose interventions, such as transformation of retail marketplaces, formation of periodic market network, field testing of a cold chain, and establishment of an agriculture technology services information center.

## **Timor-Leste**

*Design of a Livestock Component of a larger Agriculture Project, USAID2006.*

Identification and preparation of the livestock component of an integrated agricultural development project. Prepared an integrated livestock fattening and marketing project linked to planting leguminous browse shrubs in hedgerows as animal feed and to control erosion and enrich the soil as steps in the sedentarisation of shifting agriculture in the tropical savannah and hill lands of each district of Timor Leste.

## **Timor-Leste**

*Dezenvolve Setor Privadu Project, USAID/DAI, 2006*

Conduct of an evaluation of the vegetable seed trials within the 5 main production areas, as part of the Horticulture Initiatives. In addition, assessment of export quarantine procedures, capabilities, and requirements for snow peas and bamboo, if shipped from Timor Leste to Darwin, Australia. Other activities included the negotiation of an improved sales agreement for Timor Leste grown vegetables to be supplying a major supermarket and a proposed Strategy and Action Plan for a series of Production Technology Trials within the emerging *Specialized Horticulture Areas*.

## **Vietnam**

### *Identification of GEF Projects, UNDP Vietnam, 2010*

Identification of GEF Projects in Land Degradation related to coastal and mid hill regions in Vietnam using GEF's Project Identification Forms (PIF).

## **Vietnam**

### *Ky Son Socioeconomic Development Project, UNDCP/UNOPS, 1999*

Preparation of the second phase of the Ky Son Socioeconomic Development Project in Nge Anh Province, following the preparation of the first phase in 1995. The project involved participatory community planning and implementation of improvements in infrastructure, roads water supplies, agro-forestry, aquaculture, livestock and associated participatory action planning towards alternative income generating activities, marketing, agroprocessing, vocational training and education.

## **Vietnam:**

### *Project Planning and Evaluations, UNDCP/UNOPS, 1995/96/97/98/99*

Planning and evaluation of a number of hill region development projects in the Northern regions of Vietnam amounting to a total of US\$ 25 million. Evaluation of a series of poverty alleviation projects in the delta region of the Mekong River in the South.

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